

BUSINESS AND FINANCIAL PERFORMANCE

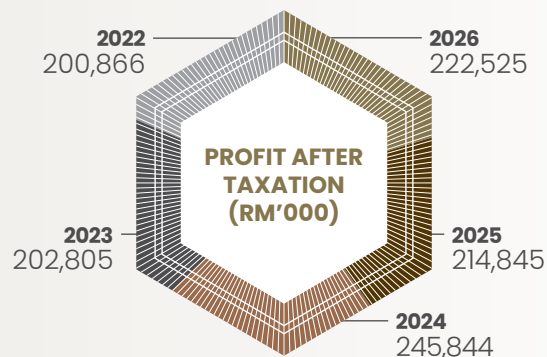
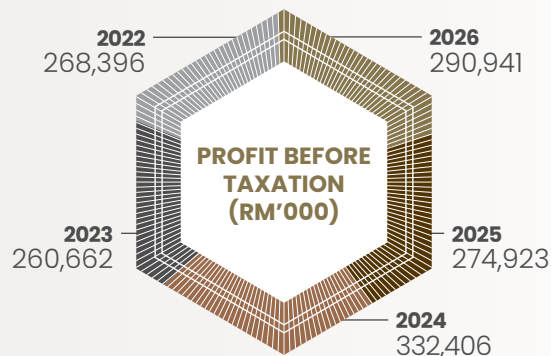
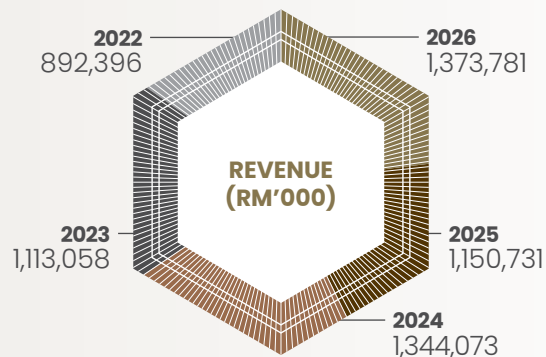
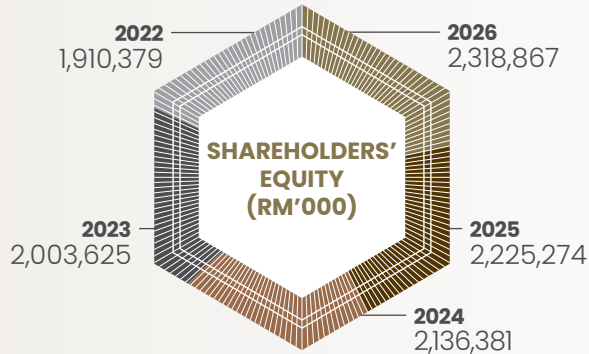
FIVE-YEAR GROUP FINANCIAL HIGHLIGHTS



Robust Performance

In RM'000	12 Months Audited 2026	12 Months Audited 2025	12 Months Audited 2024	12 Months Audited 2023	12 Months Audited 2022
Revenue	1,373,781	1,150,731	1,344,073	1,113,058	892,396
Cost of sales	(868,376)	(695,518)	(720,790)	(624,272)	(401,967)
Operating expenses	(223,877)	(194,898)	(320,705)	(250,244)	(241,159)
Operating profit	281,528	260,315	302,578	238,542	249,270
Other income	26,866	30,105	35,560	26,550	27,169
Finance cost	(13,400)	(12,692)	(5,082)	(6,246)	(11,452)
Share of net results of joint venture	(4,053)	(2,805)	(650)	1,816	3,409
Profit before taxation	290,941	274,923	332,406	260,662	268,396
Taxation	(68,416)	(60,078)	(86,562)	(57,857)	(67,530)
Profit after taxation	222,525	214,845	245,844	202,805	200,866
Profit attributable to owners of the Company	217,814	214,026	244,308	207,220	205,198
Shareholders' equity	2,318,867	2,225,274	2,136,381	2,003,625	1,910,379
Earnings per share (sen)	11.6	16.3	19.5	19.7	19.5
Return on equity	9.4%	9.6%	11.4%	10.3%	10.7%

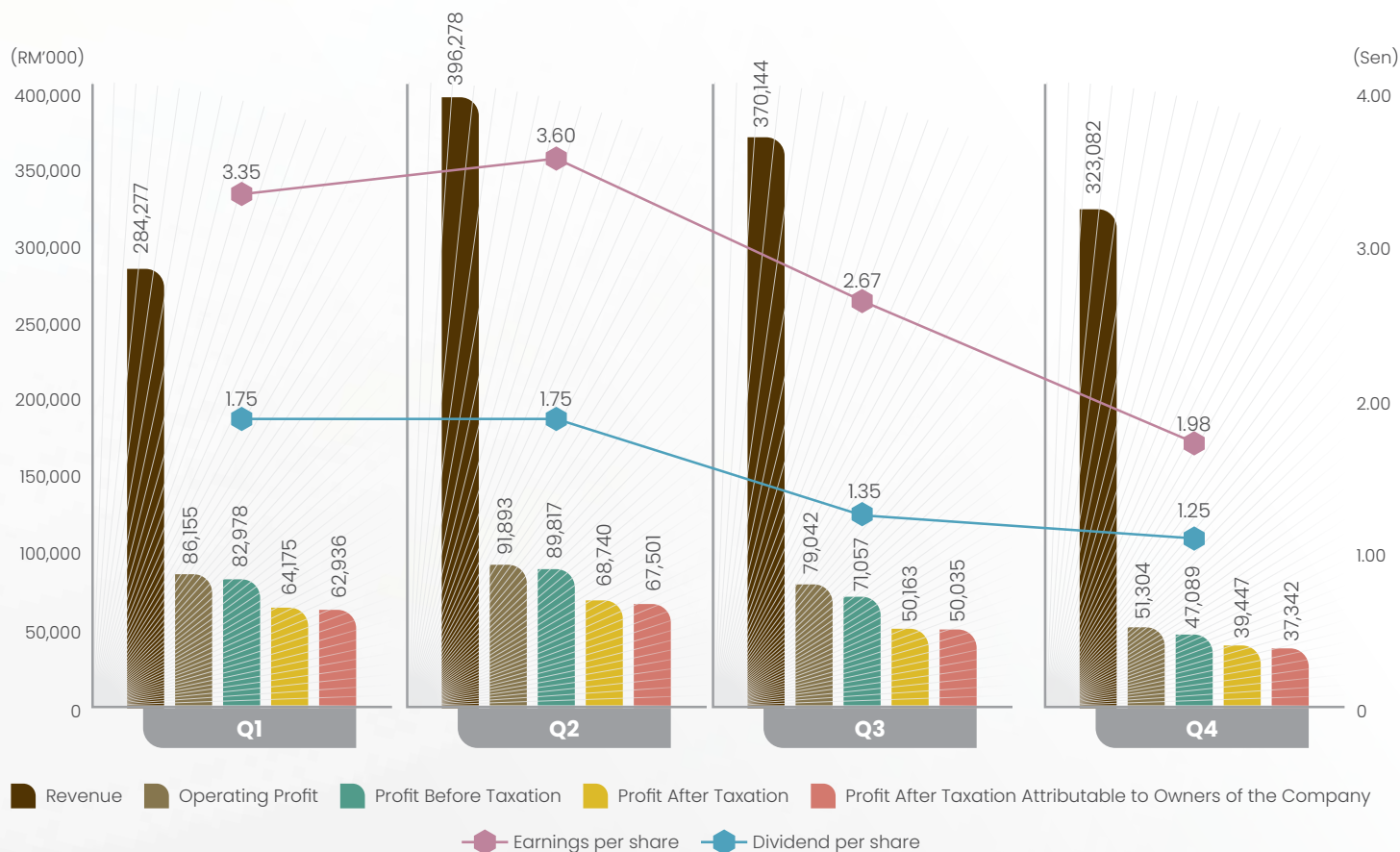
BUSINESS AND FINANCIAL PERFORMANCE
 FIVE-YEAR GROUP FINANCIAL HIGHLIGHTS





BUSINESS AND FINANCIAL PERFORMANCE

GROUP QUARTERLY PERFORMANCE



In RM'000	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Year Ended 31.03.2026
Revenue	284,277	396,278	370,144	323,082	1,373,781
Cost of sales	(150,697)	(247,492)	(234,711)	(235,476)	(868,376)
Selling & marketing expenses	(11,543)	(12,905)	(17,257)	17,320	(24,385)
Administrative expenses	(43,239)	(48,001)	(45,677)	(62,575)	(199,492)
Other income	7,357	4,013	6,543	8,953	26,866
Operating profit (including other income)	86,155	91,893	79,042	51,304	308,394
Finance cost	(1,783)	(1,557)	(6,608)	(3,452)	(13,400)
Share of net results in joint venture	(1,394)	(519)	(1,377)	(763)	(4,053)
Profit before taxation	82,978	89,817	71,057	47,089	290,941
Taxation	(18,803)	(21,077)	(20,894)	(7,642)	(68,416)
Profit after taxation	64,175	68,740	50,163	39,447	222,525
Profit after taxation attributable to owners of the Company	62,936	67,501	50,035	37,342	217,814
Earnings per share (sen)	3.35	3.60	2.67	1.98	11.60
Dividend per share (sen)	1.75	1.75	1.35	1.25	6.10

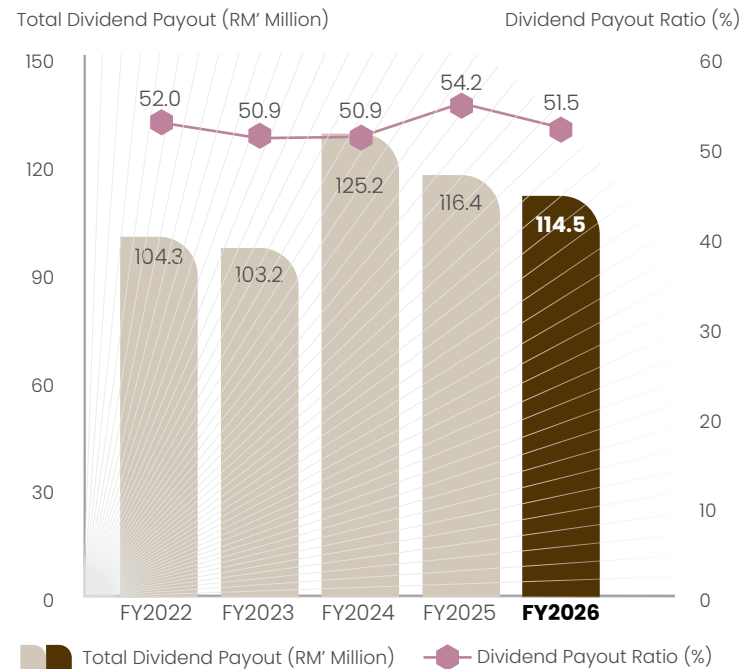
BUSINESS AND FINANCIAL PERFORMANCE

DIVIDEND HIGHLIGHTS

DIVIDEND PAYMENT PER ORDINARY SHARE FOR THE LAST 4 QUARTERS



SUMMARY OF DIVIDEND PAYOUTS FOR FY2022 TO FY2026



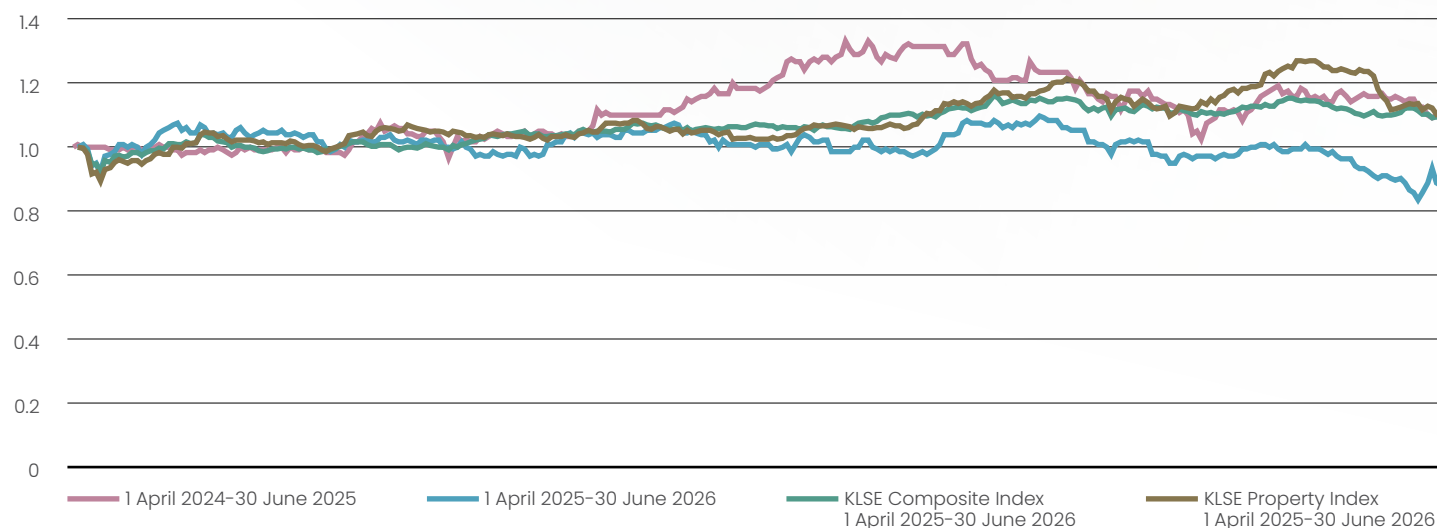
Financial Year	Financial Period	Date of Payment	Type of Dividend	Net Dividend (Sen)	Dividend Paid (RM' Million)	Total Dividend Payout (RM' Million)	Dividend Payout Ratio (%)
2026	4Q26	09 July 2026	Interim Dividend	1.25	23.5	114.5	51.5
	3Q26	09 April 2026	Interim Dividend	1.35	25.4		
	2Q26	08 January 2026	Interim Dividend	1.75	32.8		
	1Q26	09 October 2025	Interim Dividend	1.75	32.8		
2025	4Q25	10 July 2025	Interim Dividend	1.35	25.3	116.4	54.2
	3Q25	10 April 2025	Interim Dividend	1.35	25.3		
	2Q25	09 January 2025	Interim Dividend	2.75	34.5		
	1Q25	10 October 2024	Interim Dividend	2.50	31.3		
2024	4Q24	11 July 2024	Interim Dividend	2.50	31.3	125.2	50.9
	3Q24	03 April 2024	Interim Dividend	2.50	31.3		
	2Q24	10 January 2024	Interim Dividend	2.50	31.3		
	1Q24	05 October 2023	Interim Dividend	2.50	31.3		
2023	4Q23	06 July 2023	Interim Dividend	2.25	28.2	103.2	50.9
	3Q23	06 April 2023	Interim Dividend	2.00	25.0		
	2Q23	12 January 2023	Interim Dividend	2.00	25.0		
	1Q23	06 October 2022	Interim Dividend	2.00	25.0		
2022	4Q22	07 July 2022	Interim Dividend	3.75	31.3	104.3	52.0
	3Q22	07 April 2022	Interim Dividend	3.75	31.3		
	2Q22	06 January 2022	Interim Dividend	3.00	25.0		
	1Q22	07 October 2021	Interim Dividend	2.00	16.7		

BUSINESS AND FINANCIAL PERFORMANCE

SHARE PRICE PERFORMANCE

MATRIX SHARE PRICE INDEX 1 April 2025 – 30 June 2026

(Index Score)



SUMMARY OF BENCHMARK INDEX MOVEMENT

	Matrix Share 1 April 2024 – 30 June 2025 (RM)	Matrix Share 1 April 2025 – 30 June 2026 (RM)	Variance (%)	KLSE Composite Index 1 April 2025 – 30 June 2026	KLSE Property Index 1 April 2025 – 30 June 2026
Opening	1.21	1.34	10.7	1,526.52	997.02
Closing	1.34	1.18	-11.9	1,664.06	1,113.21
Movement	0.13	-0.16		137.54	116.19
Average	1.35	1.35	0.0	1,625.43	1,080.65
Lowest	1.17	1.12	-4.3	1,400.59	890.23
Highest	1.61	1.47	-8.7	1,771.25	1,265.47
Range	1.17 – 1.61	1.12 – 1.47		1,400.59 – 1,771.25	890.23 – 1,265.47
Median	1.35	1.35		1,621.90	1,056.83

(Source: Financial Times)

	Matrix Share 1 April 2024 – 30 June 2025 (Units)	Matrix Share 1 April 2025 – 30 June 2026 (Units)	Variance (%)	KLSE Composite Index 1 April 2025 – 30 June 2026 (Units)	KLSE Property Index 1 April 2025 – 30 June 2026 (Units)
Average volume	2,720,191	1,921,186	-29.4	236,083,903	184,333,455
Volume median	1,966,049	1,495,650	-23.9	211,830,750	174,469,200

Notes:

Opening : Value on the first trading day of April
Closing : Value on 30 June
Movement : Difference of value between opening and closing

Average : Average value for the whole period (Total/No. of days)
Range : The gap between lowest and highest value
Median : Middle value for the period

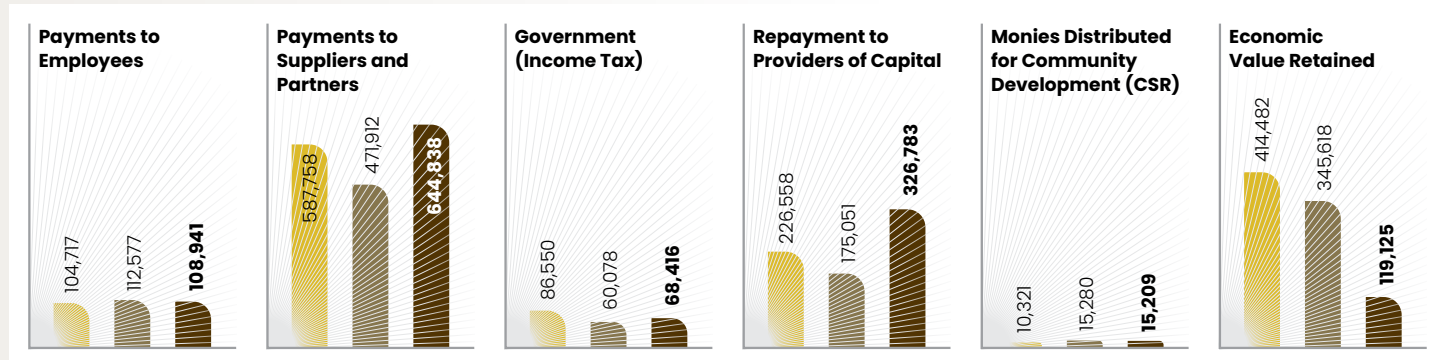
BUSINESS AND FINANCIAL PERFORMANCE

STATEMENT OF VALUE-ADDED DISTRIBUTION AND SIMPLIFIED FINANCIAL STATEMENT

Beyond direct financial values such as revenues and earnings, Matrix continues to focus on the creation of indirect financial values as per the following:

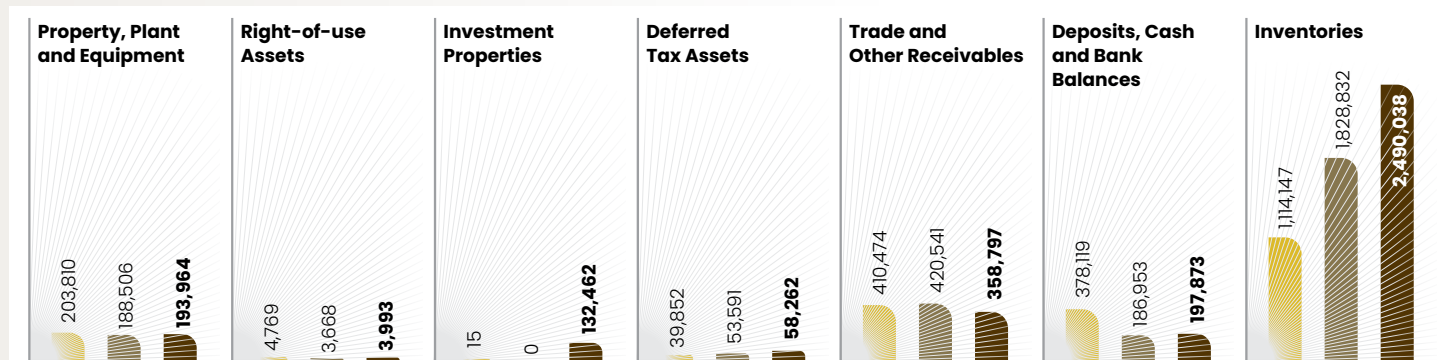
VALUE DISTRIBUTION STATEMENT

(RM'000)



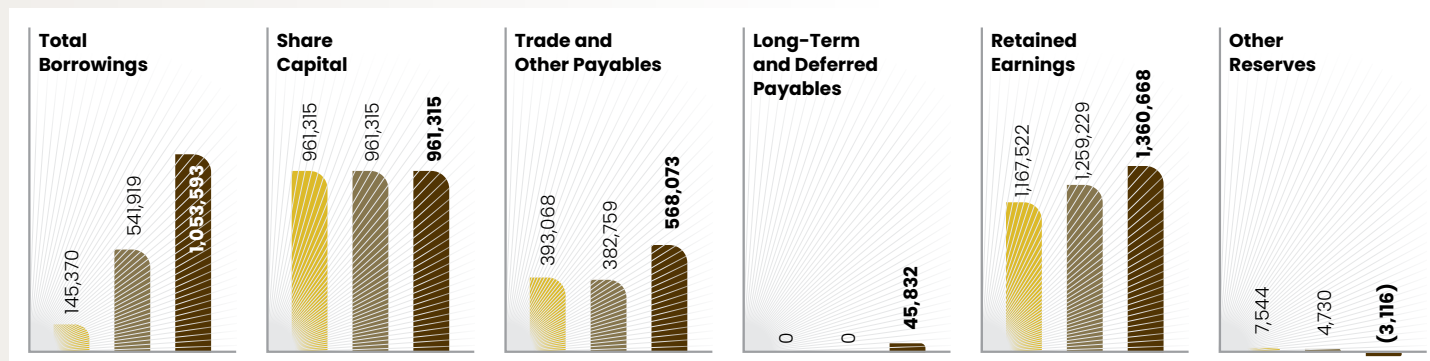
SIMPLIFIED STATEMENT OF ASSETS

(RM'000)



SIMPLIFIED STATEMENT OF LIABILITIES AND SHAREHOLDERS' EQUITY

(RM'000)



BUSINESS AND FINANCIAL PERFORMANCE

ACCOLADES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026



StarProperty Awards 2025

15 May 2025

- i. The Family-Friendly Award – *Best Family-Centric Development (Landed) – Negeri Sembilan – Ferra @ Eka Heights (Honors)*
- ii. StarProperty Readers' Choice Award – *Newsmaker of The Year (Excellence)*
- iii. StarProperty Readers' Choice Award – *Most Heartwarming CSR Initiatives (Excellence)*
- iv. StarProperty Readers' Choice Award – *Most Preferred Developers (Excellence)*
- v. StarProperty Awards 10th Anniversary Special Recognition Award
 - *The Neighbourhood Award (Best Comprehensive Township – Above 2,000 Acres) Bandar Sri Sendayan*
- vi. All Star Awards – *4th Placing*



BUSINESS AND FINANCIAL PERFORMANCE
ACCOLADES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

2

Sustainability & CSR Malaysia Awards 2025

17 July 2025

- Company Of The Year (Property Development) – ESG Leadership Award

3

The Edge Billion Ringgit Club 2025

24 September 2025

- Property Below RM3 Billion Market Capitalisation
Highest Return on Equity over Three Years

4

Malaysia Developer Award 2025

16 October 2025

- Top-of-The-Chart Top 10 (For Market Capitalisation of RM1 Billion and Above)

5

The Edge Property Excellence Awards 2025

10 November 2025

- Top Property Developers Awards 2025

