



Matrix FOR PEOPLE



Sustainability Pillars



People-First Philosophy

UNSDGs Supported



Material Topics in this Section

M17

Community Development

Development is only truly sustainable when the communities around it prosper. This is the Group's commitment to the people who live around the areas where we operate. Community engagement is central to this approach. Without meaningful investment in local needs, risks such as social inequality, reduced trust, and weakened community ties can arise, ultimately affecting long-term business sustainability. By proactively supporting education, healthcare, cultural facilities, and small business opportunities, Matrix helps to mitigate these risks while creating shared value for both the company and society.

COMMUNITY DEVELOPMENT

M17

The Group recognises that community development goes beyond corporate responsibility and is an integral component of building resilient societies. Matrix believes that true progress lies in creating values that endure across generations, strengthening the social fabric of the communities the Group serves.

Through investments in education, social programmes, and local engagement, the Group empowers individuals and families to thrive. This empowerment, in turn, fosters trust in Matrix's role as a responsible developer and reinforces a sustainable future built on shared prosperity and collective well-being.

Legend:  Achieved  On-track  Attention Required

Relevant KPIs & Targets:

1 Community Aid

APPROACH/ STRATEGY	TARGET	FY2026 PERFORMANCE
To provide encouragement and aid to the following: - The hardcore poor and underprivileged students - Assist B40 group on food insecurity and quality education access	Conduct: - Two programmes annually for the hardcore poor (e.g., students, old folks' homes, underprivileged children) - One education related programme annually - One programme annually with NGOs	 Several programmes have been conducted throughout FY2026, including Matrix's Foodbank Drive, Back to School and Meal-A-Day programmes, to provide support and aid to the hardcore poor members of our community.
To provide support and aid for underserved communities, such as people with mental or physical disabilities	Conduct: - One programme per festive - One programme annually with NGOs	 The Group has conducted several initiatives to support underserved communities, especially by engaging with the Association of Art in Charity & Education for Disabled & Disadvantaged ("AACE") and Bengkel Seri Sembilan (a disabled people's training centre) to design and paint a mural wall during the Matrix Malaysia Day Run 2025.
Disaster relief	Provide relief if disasters occur within the coverage of our developments	 The Group has contributed reliefs relating to three disasters in FY2026.
Community outreach programmes (including sports)	Conduct relevant community outreach programmes	 Over 40 CSR programmes on community engagement and outreach programmes conducted in FY2026.

Relevant KPIs & Targets:

1 Community Aid

APPROACH/ STRATEGY	TARGET	FY2026 PERFORMANCE
Hospitality and Education division to conduct CSR programmes	Minimum two CSR programmes each annually	 Hospitality and Education division have conducted twelve CSR programmes throughout FY2026.

2 Women Empowerment

APPROACH/ STRATEGY	TARGET	FY2026 PERFORMANCE
Support the women community group by ordering corporate gifts from them and channelling 15% of the sales premium to the B40 women who make up the group	To support them during a minimum of two festive campaigns	 We engaged the Komuniti Tukang Jahit group to prepare gifts for three programmes in FY2026, with RM38,022 contributed to them through a combination of wages and their 15% share of the sales income.

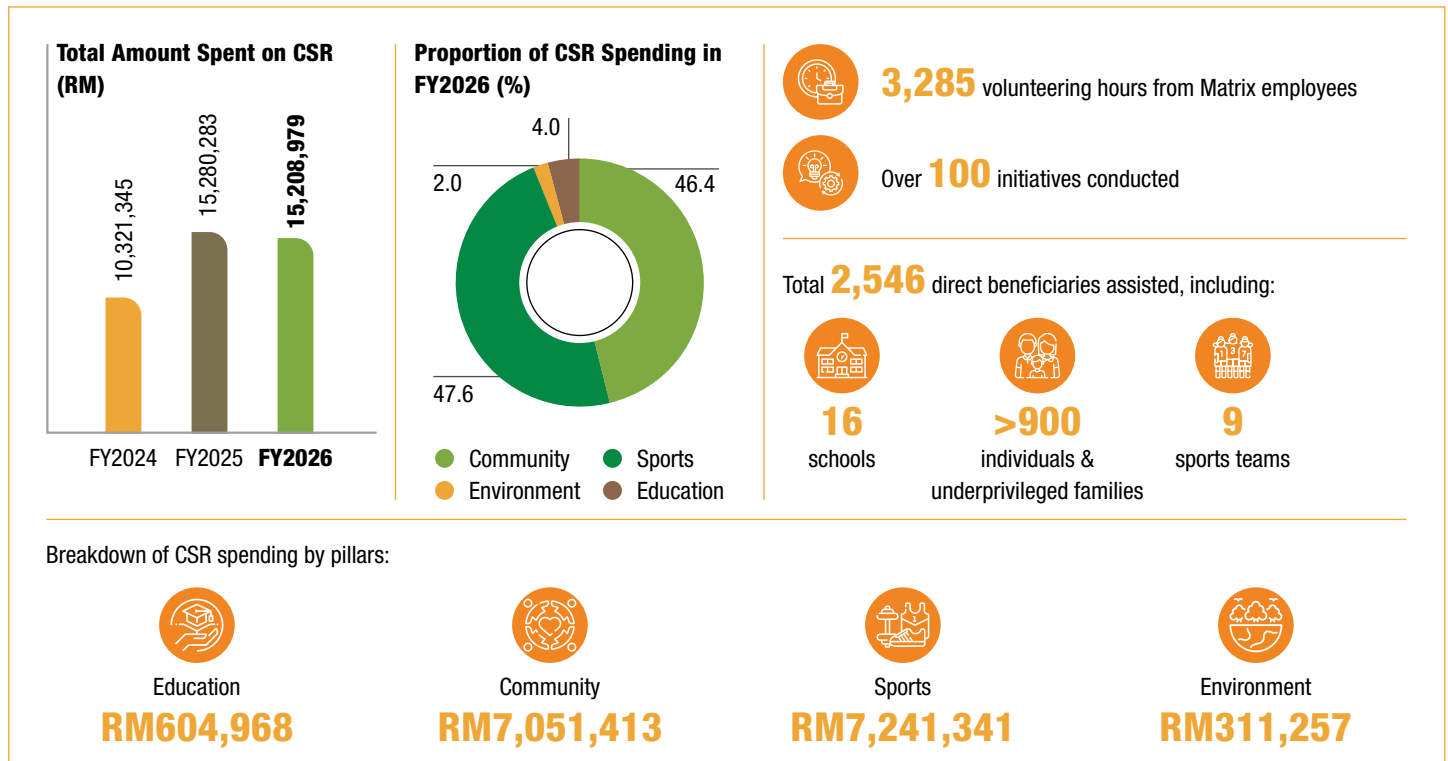
3 Contribution to Sports and Youth Development

APPROACH/ STRATEGY	TARGET	FY2026 PERFORMANCE
To provide financial contribution to further develop: • Unity and harmony amongst the youth • The advancement of sports in the country • The spirit of sportsmanship • Branding	To contribute a minimum of 0.1% of the Group's Profit After Tax ("PAT") for sports-related programmes	 The Group invested RM7.2 million equivalent to 3.2% of Group's PAT, organise several sports programmes throughout FY2026.

4 National/ State Contribution

APPROACH/ STRATEGY	TARGET	FY2026 PERFORMANCE
Provide decorations and contributions during festive seasons, and coordinate with the City Council and local constituency to donate flags in selected areas	Minimum two contributions annually	 Matrix contributed a total of 4,710 flags to 42 communities and local authorities in FY2026.

GROUP PERFORMANCE & HIGHLIGHTS



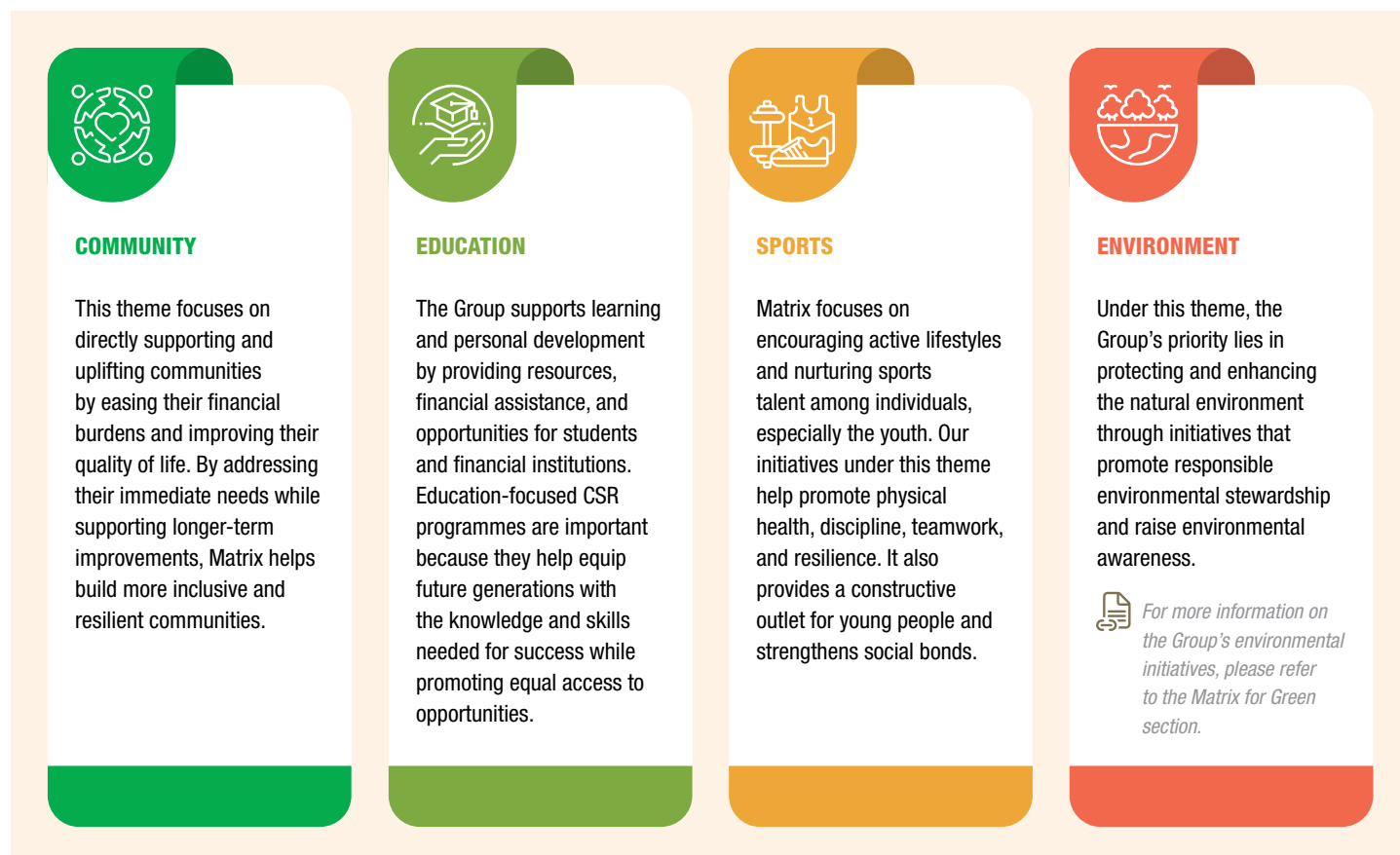
Matrix recognises its responsibility in shaping not only physical developments, but also resilient and thriving communities. This commitment goes beyond project boundaries, focusing on creating meaningful and sustainable impact within the communities where the Group operates. Matrix's Corporate Social Responsibility ("CSR") initiatives are designed to enhance quality of life, strengthen social wellbeing, and support economic opportunities for local communities, including investments in education, infrastructure, local business support, and environmental stewardship projects.

CSR is integral to Matrix's business philosophy and operations. We remain committed to ensuring Matrix acts as a catalyst for positive impact within the communities where we operate, recognising that Matrix's long-term success is closely connected to the wellbeing of the societies and environments around us. As such, CSR is a fundamental aspect of Matrix's business strategy, extending beyond charitable contributions to reflect a deeper commitment towards building a more just and inclusive society. In line with this commitment, Matrix acknowledges its responsibility to contribute towards a more equitable society by actively addressing inequalities and fostering inclusive development as key pillars of our CSR approach.

As a company deeply rooted in Malaysia, Matrix also recognises the importance of promoting the richness of Malaysia's multiracial and multicultural society through initiatives that celebrate diversity and strengthen unity. These efforts form an important part of Matrix's broader CSR commitment towards fostering a more cohesive and inclusive nation.

In order to ensure our CSR strategy remains meaningful and impactful, stakeholder engagement is proactively embedded across Matrix's initiatives and programmes. We recognise that building strong relationships and trust with key stakeholders, including local communities, residents, employees and government bodies, is essential to responsible operations. By actively listening to and incorporating stakeholder feedback, Matrix gains valuable insights into evolving community needs and emerging social trends related to our developments. These insights support more informed strategic decision-making, enabling Matrix to continuously refine our approach and ensure our projects contribute meaningfully towards community enrichment and sustainable development. Through this collaborative process, Matrix is also able to identify and pursue innovative development opportunities that align with stakeholder values and contribute towards a more sustainable future.

Our CSR programmes are structured around four main themes based on the type of activity and the value they bring to surrounding communities. An overview of our CSR initiatives in FY2026 under each pillar includes:



Throughout FY2026, we have conducted various programmes in line with the Group's four CSR pillars. These can be further classified as follows:

FESTIVITIES

Malaysia's multicultural heritage is built upon diversity, mutual respect, and shared celebrations. Through our festive outreach initiatives, Matrix supports underprivileged families, children, persons with disabilities, and vulnerable communities by providing festive assistance and opportunities to celebrate meaningful occasions with dignity and a sense of belonging. Throughout FY2026, these initiatives promoted inclusivity, strengthened community bonds, and created positive impact across the communities we serve.

Majlis Berbuka Puasa - Beraya Di Mana Jua



As part of its commitment to fostering inclusive communities, Matrix Foundation organised its annual **Majlis Berbuka Puasa – Beraya Di Mana Jua** programme on 7 March 2026 at d'Tempat Country Club, bringing together approximately 300 beneficiaries, volunteers, community representatives, and Matrix employees.

The programme supported beneficiaries from Yayasan Darul Asnaf Sri Sendayan, Darul Asnaf Seri Tanjung, Women of Will, Yayasan Kasih Sayang Negeri Sembilan, and Bengkel Seri Sembilan through festive assistance, including a special Hari Raya shopping session where participants selected their own festive attire. Beyond providing support, the initiative promoted dignity, strengthened social inclusion, and created meaningful connections among the communities we serve.

Chinese New Year CSR Programme – Ride Bold into a Golden Spring

In conjunction with Matrix's 30th Anniversary celebration, the Group organised the **Ride Bold into a Golden Spring** Chinese New Year CSR programme on 28 February 2026, supporting 112 beneficiaries from Beautiful Gate Foundation Seremban Centre, Touch Community Society Seremban, and the PPKI Programme of SK Bandar Sri Sendayan.



The initiative provided children and adults with special needs, persons with disabilities, caregivers, and educators an inclusive festive experience through community engagement activities, gift presentations, and a shared celebration. Beyond the festivities, the programme reflected our commitment to promoting social inclusion, strengthening community bonds, and creating meaningful experiences where individuals from diverse backgrounds can celebrate with joy and inclusion.



Deepavali CSR Programme – Festival of Lights: Sharing Joy, Spreading Smiles



In celebration of Deepavali, Matrix organised its second **Festival of Lights: Sharing Joy, Spreading Smiles** programme on 10 October 2025, benefiting approximately 85 individuals including students, parents, teachers, single mothers, caretakers, and residents of Shekinah Care Centre, Seremban.

The initiative supported beneficiaries from SJKT Bandar Sri Sendayan and Shekinah Care Centre through festive assistance, including a special shopping session where participants selected their own Deepavali attire, along with dry food contributions to ease household expenses. Beyond providing practical support, the programme promoted dignity, strengthened social inclusion, and fostered meaningful connections among beneficiaries, volunteers, and the wider community.

Christmas CSR Programme – School's Out, It's a Holiday



In conjunction with the year-end holiday season, Matrix organised the **Christmas CSR Programme – School's Out, It's a Holiday** on 20 December 2025, bringing together approximately 100 participants from Seremban Methodist Church, Christ Church of Sendayan, and SJKC Bandar Sri Sendayan.

The programme supported participating organisations through financial contributions for festive preparations, community outreach activities, and celebrations. Through festive activities and shared engagement, the initiative strengthened community bonds, promoted inclusivity, and reflected Matrix's commitment to supporting diverse communities while fostering a culture of care, compassion, and togetherness.

DISASTER RELIEF

The Group recognises the impact that natural disasters and emergencies can have on the wellbeing and livelihoods of affected communities. As a responsible township developer, we are committed to providing timely support through collaboration with government agencies, community organisations, local leaders, and volunteers. Through emergency aid, financial assistance, and essential support, our disaster relief efforts aim to help communities overcome immediate challenges, strengthen resilience, and support long-term recovery.

Immediate Relief Assistance for Putra Heights Explosion Victims



Following the gas pipeline explosion and fire in Putra Heights, Subang Jaya on 1 April 2025, Matrix responded swiftly to support families affected by the disaster. Recognising the significant disruption and hardship faced by residents, the Group worked closely with the Selangor State Government to provide immediate assistance during the early stages of recovery.

Through this initiative, Matrix contributed RM318,000 in financial aid, benefiting 106 affected households with RM3,000 each. The assistance was intended to help alleviate immediate financial pressures and provide families with greater flexibility to address urgent needs as they navigated the aftermath of the incident.

The initiative reflects Matrix's commitment to supporting communities during times of crisis through timely and meaningful intervention. By working alongside public sector partners, the Group helped ensure that assistance reached those most affected, reinforcing the importance of collective action in strengthening community resilience and recovery.

Emergency Relief for Victims of the Labu Fire Incident

Following the fire incident at Batu 9, Jalan Labu, Seremban on Christmas Eve 2025, Matrix responded swiftly to support 51 residents from eight affected households who were displaced by the disaster. Recognising the immediate challenges faced by the families, the Group mobilised its resources to provide essential assistance and help alleviate hardships during the critical recovery period.

In collaboration with Mawar Medical Centre, immediate relief efforts including the distribution of dry food supplies, daily necessities, and on-site health screenings were deployed to support the wellbeing of affected residents. As families prepared to relocate from temporary shelter to government-arranged housing, Matrix further provided RM3,000 in financial assistance to each affected household to help ease resettlement and immediate living expenses.

The initiative reflects Matrix' commitment to standing alongside communities during times of adversity. By providing both emergency relief and recovery assistance, the Group aims to help affected families regain stability, rebuild their lives, and move forward with greater confidence and resilience.



Storm Relief Assistance for Nusari Communities



Following a severe thunderstorm on 14 November 2025, Matrix mobilised immediate assistance to support affected residents and public facilities within the Sendayan township.

In collaboration with BSS Majlis Muafakat through its **Derma Kilat: Bantuan Mangsa Ribut** initiative, relief support was extended to 19 families in Nusari Aman and Nusari Bayu, as well as SMK Bandar Sri Sendayan including relief donation of RM5,000, following verified assessments by Residents' Association leaders.

The initiative reflects Matrix's commitment to building resilient communities through timely assistance, stakeholder collaboration, and support for recovery efforts, reinforcing the Group's role as a responsible township developer dedicated to community wellbeing.

COMMUNITY

At Matrix, we believe thriving communities are built through strong support systems, access to healthcare, and opportunities that enhance quality of life. As a responsible township developer, we work with healthcare providers, NGOs, educational institutions, and community organisations to support vulnerable and underserved communities through initiatives focused on health and wellbeing, food security, and targeted assistance. Throughout FY2026, these efforts continued to address community needs, promote inclusivity, and contribute towards healthier, more resilient communities.

Supporting Palliative Care Through Long-Term Community Healthcare Partnerships

At Matrix, we believe access to quality healthcare includes providing dignity, comfort, and support to individuals facing serious health challenges. Since 2015, Matrix Foundation has maintained a long-standing partnership with Pertubuhan Hospice Negeri Sembilan ("PHNS"), contributing RM30,000 annually totalling RM300,000 over the past decade to support free palliative care services for terminally ill patients and their families.

This sustained partnership enables PHNS to continue providing essential services, including home-based care, medical equipment loans, counselling, and caregiver support. Through initiatives such as this, Matrix strengthens access to community healthcare services, supports vulnerable groups, and reinforces its commitment to building caring and inclusive communities.



Veg Run 2025 - Promoting Healthy and Sustainable Living

As part of its commitment to community wellbeing, Matrix supported **Veg Run 2025** for the third consecutive year, reinforcing its efforts to promote healthier lifestyles and sustainable living. Organised by the Malaysia Fo Guang Buddhist Association, Seremban Chapter, the event was held in Bandar Sri Sendayan and attracted more than 1,200 participants from diverse backgrounds.

Combining physical activity with environmental awareness, Veg Run encouraged positive lifestyle choices while strengthening community engagement. Through continued support of initiatives such as this, Matrix remains committed to fostering healthier, more connected, and resilient communities beyond township development.



AID FOR THE UNDERPRIVILEGED

Matrix's Foodbank Drive



Food insecurity remains a significant challenge for many vulnerable households amid rising living costs and economic uncertainty. To address this, Matrix implemented the **Matrix's Foodbank Drive**, a structured three-year community assistance programme in collaboration with Kechara Soup Kitchen ("KSK"). Through six bi-monthly distribution rounds in FY2026, the programme provided consistent food and hygiene assistance to underprivileged households across Seremban and surrounding communities.

A total of **RM88,544** was mobilised through employee contributions and the Group's matching contribution, providing food and hygiene essentials worth RM330 per household during each distribution. The programme expanded from approximately **40 to 69 beneficiary households** and was supported by **585 volunteers** through food packing, distribution, and health screening activities. Beneficiary surveys indicated meaningful improvements in food security, financial resilience, and overall quality of life.

Each distribution was conducted with different community partners, reflecting Matrix's belief that collective action and strong partnerships create greater and more sustainable community impact. Collaborators included Karisma Arena, Negeri Sembilan Basketball Association (NSBA), Fo Guang, Mawar Medical Centre, Polis Diraja Malaysia Negeri Sembilan (PDRM Negeri Sembilan), and Alpro Pharmacy.



Building on its success, Matrix launched **Foodbank Drive Fundraising Season 2** in FY2027, raising **RM162,900**, significantly exceeding its initial target. The funds will enable the Group to support more vulnerable families while strengthening its long-term commitment to addressing food insecurity through sustainable community partnerships.

Programme Outcomes:

-  Expanded from 40 to **69** beneficiary households
-  Total **585** volunteers; **2,608** volunteer hours
-  Partially-funded by staff contributions
-  **91%** able to save money from the aid received
-  **100%** reduced financial stress
-  **100%** improved quality of life and food security
-  In partnership with NGOs, government agencies & sports bodies

SPORTS

Sports play an important role in building healthier, more connected, and resilient communities by promoting physical wellbeing, teamwork, discipline, and social unity. At Matrix, we support sporting initiatives, strategic partnerships, and talent development programmes that encourage active lifestyles, strengthen community participation, and create opportunities for athletes and aspiring talents. Through our commitment to grassroots development and inclusive sporting engagement, we aim to create lasting social value and contribute to healthier, more active communities.

Fit Malaysia – Supporting Active Lifestyles Through Hari Sukan Negara



As part of its commitment to promoting healthier and more active communities, Matrix supported **Fit Malaysia – Hari Sukan Negara** on 11 October 2025 at d'Tempat Country Club through a contribution of RM120,000. Organised by the Negeri Sembilan State Youth and Sports Department, the initiative encouraged active lifestyles and community participation through sports and fitness activities.

Through its support of this national initiative, Matrix helped raise awareness on health and wellbeing while strengthening public-private collaboration and fostering more vibrant, connected, and resilient communities.

Matrix Malaysia Day Run 2025 - Uniting Communities Through Sports



In conjunction with Malaysia Day, Matrix organised the **Matrix Malaysia Day Run 2025** on 13 September 2025 at d'Tempat Country Club, Bandar Sri Sendayan, promoting healthy lifestyles, community engagement, and national unity. The event attracted 10,000 participants across the 5KM Fun Run, 10KM Timed Run, and 21KM Half Marathon categories, bringing together individuals from diverse backgrounds and age groups.

Emphasising inclusivity, the event welcomed 104 persons with disabilities ("PWDs"), including beneficiaries from Beautiful Gate Foundation for the Disabled (Seremban Branch), Bengkel Seri Sembilan, and para-athletes under the Negeri Sembilan Youth and Sports Department. Matrix also contributed mobility aids, facility-improvement support, and sports equipment, reinforcing its commitment to active living, social inclusion, and community wellbeing through sports.

Premier Sponsor of Negeri Sembilan Football, Basketball and *Sepak Takraw* Teams - Supporting Sports Excellence and Grassroots Development



As part of its commitment to community development and talent cultivation, Matrix continues its role as the premier sponsor of Negeri Sembilan Football Club ("NSFC"), the Negeri Sembilan Basketball Association ("NSBA"), and Persatuan Sepaktakraw Negeri Sembilan ("PESTANS"), supporting the growth of football, basketball, and *sepak takraw* in the state of Negeri Sembilan where the Group is headquartered. This long-term support enables the associations to participate in national leagues and competitions while providing athletes with opportunities to enhance their skills, compete at higher levels, and pursue their sporting aspirations.

Beyond competitive success, these partnerships promote discipline, teamwork, leadership, and community participation, contributing to the development of healthier, more active, and connected communities.

YOUTH DEVELOPMENT

Guided by the belief that empowering young people is essential to building resilient communities and a sustainable future, Matrix invests in education, talent development, leadership, and personal growth initiatives that equip youth with the skills and opportunities needed to realise their potential. Through collaborations with educational institutions, community organisations, and strategic partners, we support young individuals at different stages of their journey, nurturing confidence, capability, and future leaders who can contribute positively to society.

Nurturing Future Sporting Champions

Investing in young talent is an important part of developing future leaders, role models, and national representatives. Through its youth development initiatives, Matrix supports promising athletes who demonstrate exceptional dedication, resilience, and potential, helping them pursue their ambitions and compete on larger stages.

Throughout FY2026, the Group continued to support emerging Malaysian squash players Harleein Tan and Yasshmita Jadishkumar as they progressed in their professional careers. Their achievements reflect the values of discipline, perseverance, and continuous self-improvement, inspiring other young Malaysians to pursue excellence in their chosen fields.

At just 16 years old, Harleein Tan secured multiple Professional Squash Association ("PSA") titles and achieved a career-high world ranking of No. 131, including a notable victory at the Rotterdam Open. Meanwhile, Yasshmita Jadishkumar advanced to the semi-finals of the ECP Open 2026 after overcoming higher-ranked international opponents. Through supporting young athletes in their development journey, Matrix seeks to empower the next generation of sporting talent while contributing to the growth of Malaysian sports on the international stage.



Back To School, Meal-A-Day - Empowering Students Through Education Support



Education is a powerful tool for breaking the cycle of poverty and creating opportunities for a better future. Recognising that financial hardship can affect a child's ability to learn and succeed, Matrix continued its *Back To School, Meal-A-Day* programme for the fourth consecutive year, supporting students from underprivileged families with the resources needed to begin the school year with confidence.

Implemented across eight primary schools in Bandar Sri Sendayan and Kluang, the programme benefited 144 students from B40 and lower-income households. Beneficiaries received essential school necessities, including uniforms, bags, shoes, vouchers, and daily meal support, helping to reduce the financial burden on families while ensuring students are better prepared for their educational journey.

Beyond providing immediate assistance, the programme aims to improve student wellbeing, encourage school attendance, and create a more conducive learning environment. By supporting access to education and basic necessities, Matrix seeks to empower young learners, unlock future potential, and contribute towards building more resilient and inclusive communities.

Aside from those highlighted, Matrix has also conducted several other programmes throughout FY2026. These are as follows:

PROGRAMMES UNDER THE COMMUNITY PILLAR

Beneficiary/ Programme	Our Strategic Contribution & Purpose
Hari Raya Contribution to 20 Underprivileged Families in Kampung Gadong Jaya	Supported 20 underprivileged families in conjunction with Hari Raya 2025 through targeted community assistance aimed at easing financial and household burdens among vulnerable groups.
Residents' Association of Low-Cost PPR Flats, Seremban	Contributed towards the development of social and physical spaces of Unity Integration Hubs within low-cost strata housing communities in Negeri Sembilan, supporting social cohesion and community integration initiatives.
Negeri Sembilan Police Contingent Cycling Championship	Sponsored the Negeri Sembilan Police Headquarters cycling competition in support of community engagement, healthy lifestyle initiatives, and local sporting activities.
Stray Animal Rescue Association	Sponsored the Furrykids Safeheaven Fundraising Gala Night 2025 in support of animal welfare, responsible care initiatives, and broader community awareness on stray animal protection.
Negeri Sembilan Islamic Religious Affairs Department	Sponsored the department's netball competition in support of community participation, youth engagement, and healthy lifestyle initiatives.
Media Mulia 5th Anniversary Celebration (Utusan Malaysia & Kosmo)	Sponsored the Media Mulia 5 th Anniversary Celebration in recognition of the media's continued engagement and support towards the Group's corporate initiatives and community outreach efforts.
Raise Flag 2025/ Merdeka Contribution Event 2025	Contributed towards community, village development committees, and religious group initiatives in conjunction with National Day celebrations, supporting grassroots engagement, community participation, and local social activities within Bandar Sri Sendayan.

Beneficiary/ Programme	Our Strategic Contribution & Purpose
NSTP Malaysia Sports Club	Sponsored the New Straits Times 180 th Anniversary Annual Dinner 2025 in recognition of the media's continued engagement and support towards the community.
Negeri Sembilan Hospice Organisation	Provided annual sponsorship support towards hospice-related community care and welfare initiatives in Negeri Sembilan.
Village Development and Security Committee of Kampung Bemban	Contributed towards the Merdeka Fun Walk 2025 in Kampung Bemban in support of local community engagement and social activities within Bandar Sri Sendayan.
Senior Citizens and Members of Senawang Health Clinic Club	Contributed towards initiatives under the Seremban District Health Office in support of community wellbeing and social engagement activities in Seremban.
Community Harmony Welfare Association of Negeri Sembilan on Health Awareness Talk – “Your Health, Our Priority”	Sponsored community healthcare initiatives, including mammogram screenings and wellness awareness programmes in conjunction with World Diabetes Day, in support of preventive healthcare, public health awareness, and improved accessibility to early detection initiatives within the community.
Rasah Sri Maha Mariamman Temple Trust	Contributed towards temple upgrading initiatives in support of community infrastructure enhancement and cultural heritage preservation efforts.
Tiara Sendayan Residents Association	Contributed towards the Tiara Sendayan Merdeka Walk 2025 in support of community participation, neighbourhood engagement, and healthy lifestyle initiatives within Bandar Sri Sendayan.
Malaysia Association for the Poor and Terminally Ill	Contributed towards welfare and community support initiatives undertaken by the association in support of vulnerable and terminally ill communities.
Department of National Unity and Integration	Sponsored the National Unity Week Celebration programme organised by the Ministry of National Unity in support of government-led social cohesion and national unity initiatives.
Matrix's Foodbank Drive	Food bank initiative in support of community welfare and food assistance programmes for underserved groups.
Seremban District Police Headquarters	Contributed towards the installation of blinds at the inquiry counter to support public service enhancement and improve visitor comfort within the police facility.
Darjeeling Light Sdn Bhd	Contributed towards community-related initiatives in support of Seremban community engagement activities.
Malaysia Day Programme – Residents of Taman Gadong Jaya	Contributed towards the Malaysia Day community programme organised for residents of Taman Gadong Jaya in support of community engagement and national celebration activities.
Raising Negeri Sembilan and Malaysian National Flags at Yogyakarta	Contributed towards the flag-raising initiative in Yogyakarta, Indonesia, in support of cultural representation and community engagement efforts.
Supporting Underprivileged B40 Families in Seremban by Malaysia Nanban Tamil Daily News	Contributed towards festive assistance initiatives for underprivileged B40 families in Seremban in support of community welfare and social aid programmes.
Harian Metro Appreciation Dinner	Contributed towards the Harian Metro staff appreciation dinner in recognition of continued media engagement and relationship-building initiatives.
SK Jimah	Contributed towards the Jimah Culture Festival 2025 in support of community engagement initiatives within Bandar Sri Sendayan and in line with the Group's commitment towards local community development programmes.
Negeri Sembilan Bar Committee	Served as platinum sponsor for the Negeri Sembilan Bar Committee Dinner and Dance 2026 in support of professional community engagement and the organisation's 60 th anniversary celebration.
Bandar Sri Sendayan Residents Association	Contributed towards repair assistance for residential homes affected by strong winds in Bandar Sri Sendayan, supporting community resilience and welfare initiatives.
Kuala Pilah District and Land Office Club	Contributed towards the Pesta Bola Ngoca 2025 initiative in support of youth engagement, grassroots sporting activities, and local community participation in Negeri Sembilan.

Beneficiary/ Programme	Our Strategic Contribution & Purpose
Jelebu Police Club	Sponsored the Jelebu District Police Headquarters Family Day programme in support of police community engagement and appreciation initiatives within Negeri Sembilan.
Malaysian Armed Forces	Contributed towards the Malaysian Armed Forces Hari Raya Celebration 2026 in support of local authority engagement and festive community support initiatives.
Royal Malaysian Air Force Base, Sendayan	Contributed towards the Year-End Gold Challenge organised by the recreational club of the Royal Malaysian Air Force Base, Sendayan, in support of youth development and local authority community engagement initiatives within Bandar Sri Sendayan.
Village Development and Security Committee of Kampung Gadong Jaya	Contributed towards new equipment for the community hall to strengthen community engagement and support organised social activities for residents of Kampung Gadong Jaya.
World Championship of Performing Arts	Supported Mr. Ethan Siow's participation in the World Championship of Performing Arts in Las Vegas as part of the Group's commitment towards nurturing young talent and supporting youth achievement on international platforms.
Chinese Sports Writers Association of Kuala Lumpur & Selangor	Contributed towards Chinese New Year initiatives in support of community engagement, cultural celebrations, and relationship-building within the sports and media fraternity.
Distribution of <i>Bubur Lambuk</i> to Dialysis Patients/ <i>Bubur Lambuk</i> Distribution	Distributed <i>Bubur Lambuk</i> to dialysis patients as part of Ramadan community care initiatives, while strengthening collaborative CSR engagement between Matrix Hospitality, Mawar, and local stakeholders.
Chinese New Year Assistance Programme	Distributed hampers and cash assistance to dialysis patients to support vulnerable individuals and enable meaningful Chinese New Year celebrations.
Hari Raya Assistance Programme	Distributed hampers and cash assistance to dialysis patients to support vulnerable individuals and enable meaningful Hari Raya celebrations.
Fo Guang Buddhist Association	Contributed towards Chinese New Year celebration initiatives in support of underserved communities and broader festive community engagement programmes.
Financial Distribution to Dialysis Patients	Distributed cash assistance to dialysis patients as part of community welfare and patient support initiatives.
Iftar with <i>Asnaf</i> Students from SK Sendayan & SMK Seri Sendayan	Organised an <i>iftar</i> programme for <i>asnaf</i> students, including Ramadan buffet meals, <i>kain pelikat</i> , and mini <i>sejadah</i> contributions, in support of student welfare, community engagement, and social responsibility initiatives.
Residents' Association of Taman Eka Matahari	Contributed towards the implementation of community programmes within Taman Eka Matahari in support of community collaboration and local engagement initiatives aligned with the Group's CSR framework.
Golden Years Cherished Together	Organised a Chap Goh Mei celebration programme featuring dinner, games, concerts, and festive activities for senior citizens in support of elderly wellbeing and inclusive community engagement.
Negeri Sembilan Land Office Officers Welfare Association	Contributed towards the association's 2025 programmes in support of community development and institutional engagement initiatives.
Welfare Club of the Negeri Government Mufti Department	Contributed towards the Liga Mahabbah Programme in support of community and institutional engagement activities.
Matrix Concepts Ramadan Breaking Fast CSR Event 2026	Organised a Ramadan breaking fast CSR programme in conjunction with Ramadan 2026 to support community engagement and festive welfare initiatives.
Pertubuhan Sabar Bersama Rakyat Malaysia	Contributed towards community programmes undertaken in 2026 in support of broader community welfare and institutional engagement initiatives.
Community Distribution of <i>Bubur Lambuk</i>	Distributed spiced rice porridge to local communities as part of Ramadan CSR initiatives, while strengthening collaborative community engagement between Matrix Hospitality, Matrix Healthcare, and local stakeholders.
Hari Raya Assistance Programme	Distributed hampers and cash assistance of RM500 to dialysis patients to support vulnerable individuals and enable meaningful Hari Raya celebrations.

PROGRAMMES UNDER THE EDUCATION PILLAR

Beneficiary/ Programme	Our Strategic Contribution & Purpose
SK Jimah PIBG	Sponsored the SK Jimah Rugby Team to support the establishment of a more structured rugby development programme while contributing towards student co-curricular achievement and PAJSK performance.
SK Felda Sendayan 43rd Annual Sports Day	Supported the school's annual sports day through the provision of mineral water and isotonic drinks, contributing towards student participation, school engagement, and community wellness initiatives.
Sekolah Dato' Abdul Razak	Sponsored Sekolah Dato' Abdul Razak's STEM Racing Championship initiative to support student innovation, technical exposure, and co-curricular development.
Kelab Kebajikan Kakitangan Pejabat Pendidikan Daerah Seremban	Sponsored Program Olek Kito 4.0 in support of community education initiatives led by the Seremban District Education Office and to enhance public awareness and educational engagement.
Sekolah Menengah Agama Persekutuan Labu	Contributed towards the SBP 7s Rugby Tournament 2025 in support of youth development, student engagement, and grassroots sports participation within Negeri Sembilan.
Adcote Matrix Malaysia Dance Team	Contributed towards the team's participation in the Super Grand Prix Spain 2025 international competition, supporting youth talent development, cultural exposure, and international representation opportunities.
SMK Dato' Sedia Raja	Contributed towards school infrastructure development and digitalisation initiatives to support a more conducive and technology-enabled learning environment.
SK St. Paul	Contributed towards the organisation of a hockey tournament and supported the publication of the school magazine's 16 th edition achievement publication in support of youth development, school recognition, and educational engagement initiatives in Seremban, Negeri Sembilan.
SMK Bandar Baru Sri Sendayan	Contributed towards the repair of the Hygropot Solar system following damage caused by strong winds, and provided desks and chairs for students to support continuity in sustainability-related school initiatives and a more conducive learning environment.
Old Paulian Association	Supported advertisement placement in the Paulian Magazine to strengthen educational community engagement and alumni-supported school initiatives.
SMK Sri Sendayan	Supported underprivileged students through the provision of essential school supplies as part of the Group's commitment towards improving educational accessibility and student well-being.
SJKC Sayong, Kluang	Contributed towards the school's festive celebration programme to support school community engagement and student participation initiatives.
SK Bandar Seri Sendayan	Contributed towards teacher room facilities in line with Matrix Concepts' commitment to corporate social responsibility and continued support for educational institutions and teaching environments.

PROGRAMMES UNDER THE SPORTS PILLAR

Beneficiary/ Programme	Our Strategic Contribution & Purpose
Negeri Sembilan United Football Club	Sponsored the futsal team's participation in the Malaysia Premier Futsal League, Division 2, in support of futsal development and youth sports advancement in Negeri Sembilan.
Adcote Matrix International School – Preschool Sports Day	Sponsored ambulance services and medical assistants to support the health and safety of participants and attendees during the event.
Bandar Sri Sendayan – Annual School Sports Event 2025	Sponsored ambulance services and medical assistants to ensure rapid medical response and safeguard the well-being of attendees throughout the school sports event.
Annual Sports Carnival of SJK (Tamil) Lorong Java, Padang MBS, Seremban	Sponsored ambulance services and medical assistants to support emergency preparedness and ensure participant safety during the annual sports event.
44th Sports Championship of SJK (Tamil) Lorong Java, Padang SMK St. Paul	Sponsored ambulance services and medical assistants to support the safety and well-being of attendees through prompt medical assistance during the event.
Negeri Sembilan Muay Thai Association	Sponsored the Clash of Champions Negeri Sembilan International Challenge 2025 to support the development and promotion of Muay Thai in Negeri Sembilan.
Inter-Prison Sports Championship of Negeri Sembilan	Supported the Negeri Sembilan team through the provision of light refreshments and hydration supplies, contributing towards community engagement, nation-building efforts, strategic networking, and brand visibility.
Negeri Sembilan Seri Silat Sayong Association	Contributed towards community activities and the preservation of traditional martial arts and cultural heritage in Negeri Sembilan.
Seremban City Council (“MBS”)	Contributed towards the Seremban City Council Member's Cup Open Chess Championship to support youth development, critical thinking skills, and community engagement initiatives in Negeri Sembilan.
Squash Tournament/ Harleein Tan Squash Sponsorship/ Yasshmita Squash Sponsorship	Sponsored multiple squash development initiatives, including the Harleein Tan Squash Tournament and Yasshmita Squash Tournament, to support youth sports development, grassroots sporting initiatives, and active community participation within Seremban and Bandar Sri Sendayan.
Negeri Sembilan Festival 2025 by Negeri Sembilan Government	Sponsored Golf NS Festival 2025 in support of sports development, community participation, and local engagement initiatives in Negeri Sembilan.
Matrix War Belt Championship	Sponsored the Championship of Matrix War Belt 2026 in support of fostering vibrant communities and strengthening sports development initiatives within Bandar Sri Sendayan.
Senior Golfers' Society Malaysia	Sponsored tournament activities and served as a strategic partner in support of Matrix Concepts' long-term commitment towards active aging initiatives, community engagement, and the development of senior sports programmes in Malaysia.
Negeri Sembilan Football Club/ Negeri Sembilan Football Association	Provided multiple sponsorship payments and financial contributions for the 2025 football season and the organisation of the Tuanku Cup Football Tournament 2026, supporting football development, youth participation, sports engagement, and the strengthening of the local sporting ecosystem in Negeri Sembilan.
Sky Badminton Training Class	Provided multiple sponsorship payments throughout 2025 and 2026 to support badminton training, youth participation, grassroots sports development, and community engagement initiatives within Negeri Sembilan and Bandar Sri Sendayan.